

WEBINAR TITLE	DELIVERING MMC RESIDENTIAL AT SCALE THROUGH LAST PLANNER: CASE STUDY
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ORGANISATION	OCC CONSTRUCTION
DATE	20/03/2025



OVERVIEW







Residential Case Study



Commercial Case Study





Identifying the proble

Traditional Building Delivery Not Achieving Results for OCC Skilled Labour Availability Too many contractors on-site, Sites running behind program.

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Sustainability Improvement **05**

PROGRESS

Utilising Lean principals to save time & waste on all projects, building efficiency into design procurement & delivery.

Delivery Process Improvement

Utilising the last planner system across all sites & combining Design & Delivery improvements

Lean At OCC Construction

Implemented MMC & Lean Manufacture

Embraced MMC on all construction sites & development of our own Green frame MMC LGS product. Maximising output through Lean Manufacture.

03 Design Process Improvement

Collaborative planning & workshops at early design stage from sub-contractors & design team to reduce works to be carried out on-site





LEAN & MODERN METHODS OF CONSTRUCTION



Cost Control – Cost certainty, decreased overheads, greater productivity, maximisation of labour resources.

Speed – Can reduce construction stage by up to 20%. E.G Site installation for two semi - detached units is < 5 days.



Superior Quality, Testing & Certification – All materials manufactured to factory tolerances tested and certified at before site construction.



Health & Safety– Significantly reduced site activity resulting in safer working environment. Risks designed out before site installation. less traffic, short program time.



Sustainability– Waste reduced by over 15%, use of recycled materials and accurate EE & EC for all components.



Project Risk Avoidance – Design review & clash analysis carried out pre-construction avoids delays during the project.





CURRENT STRATEGIES EMPLOYED

OCC Construction has invested significantly in MMC, aiming to maximise the capabilities of latest technology in materials and modern methods of construction to improve the Time, Quality, Safety, Sustainability of the built environment.

DESIGN IMPROVEMENT





PROCESS IMPROVEMENT





LIGHT GAUGE STEEL

OFF-SITE CONSTRUCTION 3-5+ STORIES

250 RESIDENTIAL UNITS ON-GOING

2 COMMERICAL

TIMBER FRAME

OFFSITE CONSTRUCTION 1-2 STORIES

220 UNITS ON-GOING

INSULATED CONCRETE FORMS

ON-SITE MMC CONSTRUCTION

200 UNITS ON-GOING

LEAN CONSTRUCTION

LAST PLANNER SYSTEM

IN ACTION ON ALL SITES





LAST PLANNER SYSTEM

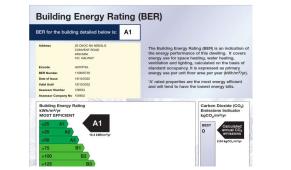
All staff trained to yellow belt standard from general operatives through to senior management, full project team from commercial, design, purchasing and site team believe in the system.

		Master Scheduling	•Set Milestones •Set Phase Durations •Identify Constraints	Constant Constan
	SHOULD	Phase Planning	 Phased Pull Plans for each Building Built with Sub-contractors & Design team. 	
	CAN	6-Week Look Ahead	•Make Ready Needs •Constraints Board •Accountability on Action items.	
	WILL DID LEARN	Weekly Work Plan	 Circulated to all sub-contractors & Design team for review. Review last weeks progress vs planned. 	
		Daily Whiteboard	 Immediate site restraints identified. Marked-up site coordinated drawing shared with full team. Pictures shared on What's-App groups. 	
		Review Workshops	 Hosted Weekly to ensure re-works or loss of productivity items are immediately addressed. Sub-contractor queries incorporated into future designs. 	CONTINUETION DATE OF THE CONTINUETION OF THE CONTINUET.
			Last Planner @ OCC	No. 5 No. 7 No. 7 <th< th=""></th<>



LEAN MMC: KINVARA CASE STUDY







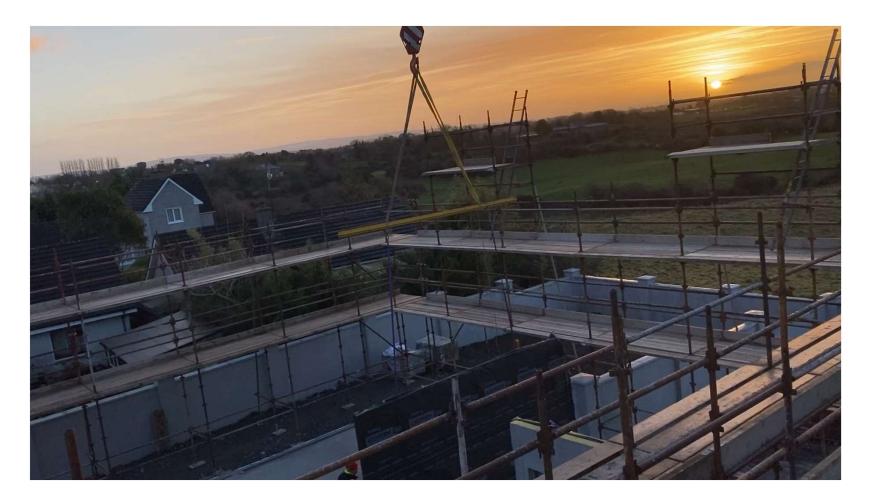
























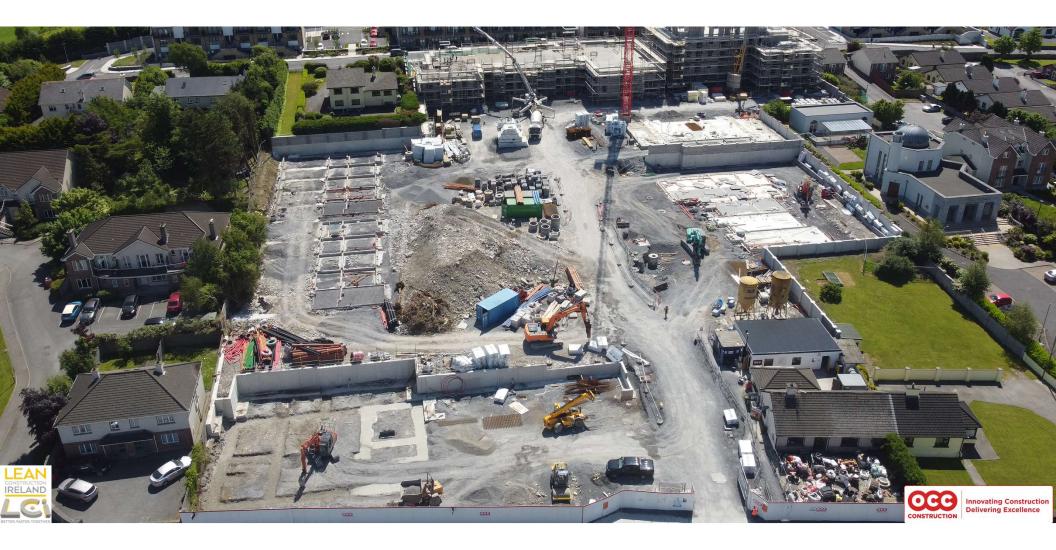








MMC GALWAY CASE STUDY: 102 UNIT RESIDENTIAL



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COMMERCIAL CASE STUDY: SHANNON BLOCK R



CHALLENGES & LEARNINGS FROM LEAN & MMC

		MMC OI	PTIMISED PROJE	СТ	
DETAILED DESIGN	APPROVALS	CONSTRUCTION OF FOUNDATIONS & SITE SERVICES OFF-SITE CONSTRUCTION OF BUILDING COMPONENTS	ON-SITE ASSEMBLY	CERTIFICATION & HANDOVER	MMC TIME SAVING
START				COMPLETE	

TRADITIONAL SITE BUILT PROJECT							
DETAILED DESIGN	APPROVALS	CONSTRUCTION OF FOUNDATIONS & SITE SERVICES	ON-SITE CONSTRUCTION	UNEXPECTED RISKS, LABOUR, WEATHER, SAFETY, DESIGN	CERTIFICATION & HANDOVER		
START COMPL							





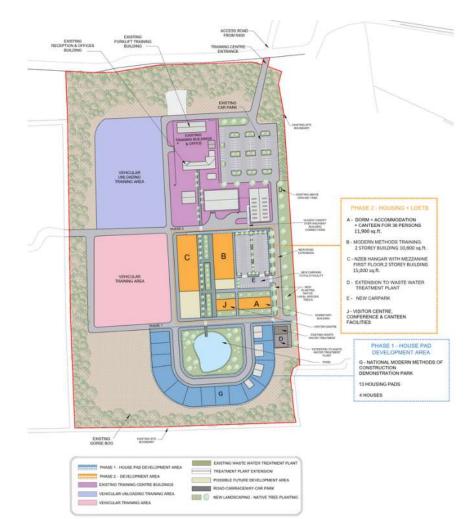
CHALLENGES & LEARNINGS FROM LEAN MMC

- 1. Design for manufacture assembly philosophy Greater collaboration from the contractor & design team at planning stage through the last planner system allows a rationalised & efficient design approach.
- 2. Design Freeze Detailed review of pre-construction drawings ensuring all building components are accounted for is worth 4x time on-site.
- 3. Structural Systems From OCC analysis most cost efficient for Multi Build type residential, LGS is the preferred System due to the speed & adaptability for housing, duplex's & apartments.
- 4. Continuity & Repetition Optimisation of output from MMC companies could be easily gained from repeating delivered project designs.





MMC CAMPUS – MOUNT LUCAS





An Roinn Tithíochta, Rialtais Áitiúil agus Oidhreachta Department of Housing, Local Government and Heritage













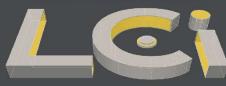






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BETTER, FASTER, TOGETHER